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Strategy Execution

The first year of the 2019-22 Strategic Plan was marked by important steps towards the delivery of our commitments





STRATEGIC PILLARS:





Efficient and digitally enabled

Solid balance sheet and low-risk profile

Attractive shareholder remuneration

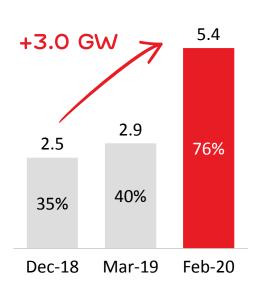
Leading the energy transition to create superior value

Renewables projects secured by PPAs for 2019-22 rose from 40% in Mar-19 to 76% in Feb-20 of the 7 GW built-out target for the period

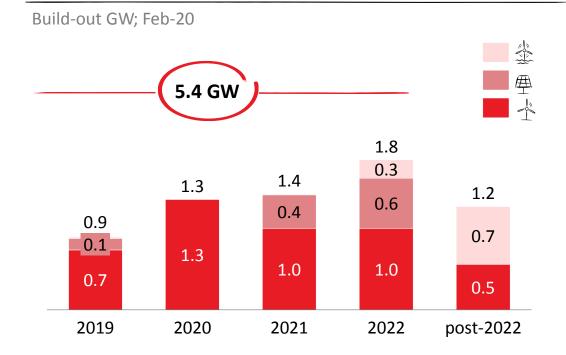


Renewables Capacity LT contracts secured for 19-22

GW



Projects already secured



Unprecedent execution

- Leadership position in securing LT contracts in 2019-20
 - 1.6 GW¹ of PPA secured in the US
 - #1 awarded in Poland & Italy auctions
 - Increased market position in wind in Brazil to #4
- Expansion to new geographies
 - Colombia (0.5 GW) & Greece (0.1 GW)

We are managing to grow while meeting our investment thresholds



Selective screening process of investment projects... ... achieving risk/return discipline

€9	Bn Expa	nsion Cap	ex opportunities	s analyzed
in 2	019 at top	decision-	making level	

€6 Bn approved and successful ...

... in 40 projects located in 12 geographies

... totalling **5.5 GW of renewables** to be deployed in 2020-24

-		Threshold	Achieved ¹
Attractive	IRR/WACC	>1.4x	>1.4x
returns	NPV/CAPEX	25%	28%
Sound contracted profile and time	Contracted period	>15 yr	17 yr 🗳
to cash	Contracted NPV	>60%	>60%

2/3 success rate on projects submitted to top level investment decision

Improved outlook for renewables growth in the medium-term both in terms of technology and public support





Technological opportunities

- Continued decline in LCOE
- **Hybrid projects**: hydro/solar/wind
- Wind repowering
- Offshore fixed/floating
- Green hydrogen
- Storage

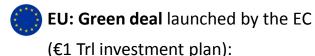


Increasing public support on renewables



US: Federal and State-level incentives:

- PTC extension (60% up to 2024)
- Renewable Portfolio Standards (13 States enacted RPS targets in 2019)



- 2030: Emissions at least -50% vs. 1990
- 2050 carbon neutrality
- Potential increase of renewable targets



- 10.8 GW of wind & solar assets in operation in 10 geographies
- **Development teams** with extensive track record
- Procurement and O&M scale in renewables
- **New markets** under analysis

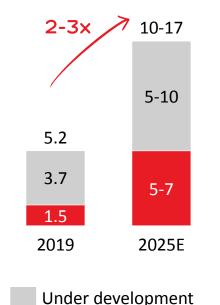
2020-22 Growth: Corporate PPA (North America, Brazil, Spain), PPA Auctions (mostly EU) Focus on internal pipeline development (+ opportunistic quasi greenfields)

Wind Offshore: 50:50 JV1 with ENGIE creating a top global player



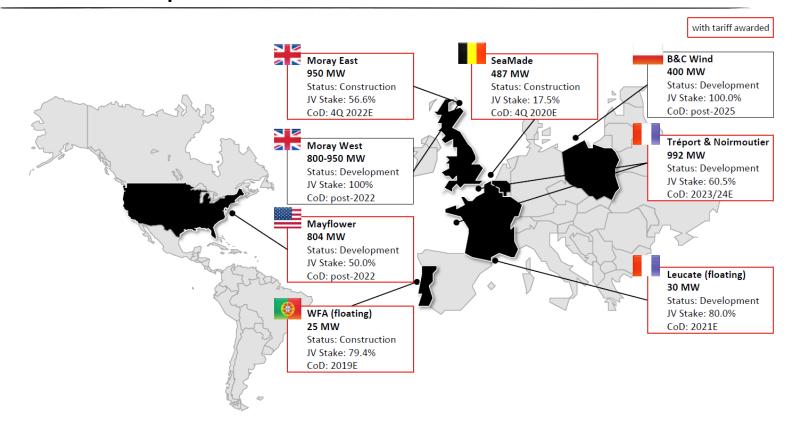
JV Offshore capacity

GW Gross



Under construction/installed

Portfolio description

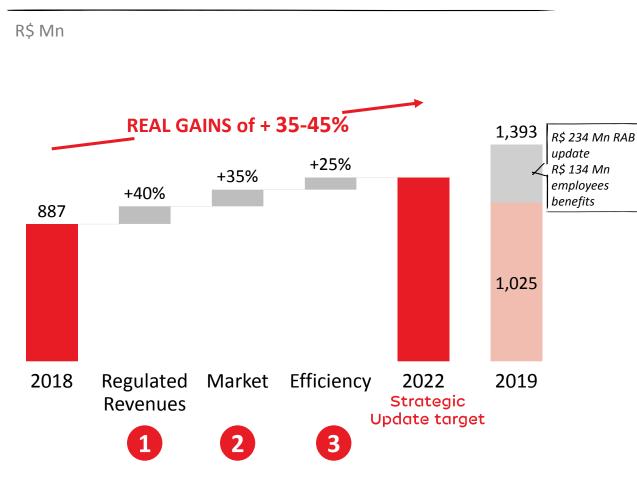


Recent developments: US Mayflower (0.8 GW) PPA awarded in Massachusetts Floating wind offshore: Largest wind turbine installed in a floating platform (8.4 MW)

Electricity distribution in Brazil: regulatory reviews provide visibility up to 2022/23



EBITDA from distribution Brazil



1 Regulated Revenues

- Regulatory reviews in 2019 (visibility up to Aug-22 for EDP ES and Oct-23 for EDP SP)
- Net RAB Growth: + 36%
- Return on RAB at 8.09%
- Regulatory haircut over investments <0.5% (#1 in Brazil)

2 Market

• Electricity demand in 2019 (+2.3% in EDPB vs 1.1% in Brazil)

3 Efficiency

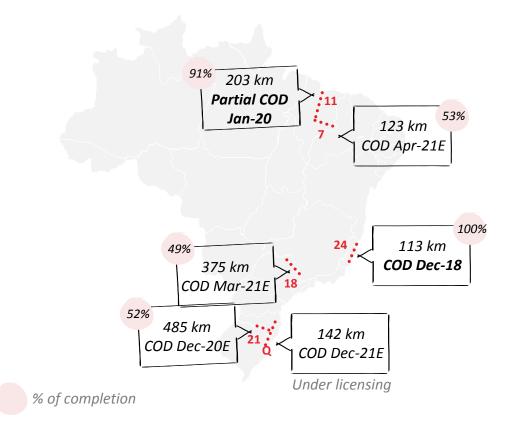
- Reduction of losses (-1.24pp in EDP SP and -0.23pp in ESP ES¹)
- **Greater efficiency in costs** vs the Regulatory target

(2019 as a transitional year in the strategy of insourcing of O&M services)

Strong performance on deployment of transmission lines in Brazil, with projects ahead of schedule and benefitting from competitive financing



Transmission portfolio



EBITDA from transmission in Brazil



Better than expected funding conditions

EBITDA from transmission expected to represent >15% of EBITDA from EDP Brasil by 2022

Increasing penetration of new client solutions, while normalizing supply margin



Client Solutions - 2019 Performance



Stable Client Base

+0.1% Clients

Electricity and gas supply points Iberia



Focus on service quality to retain high value clients -23% Complaints YoY

complaints/ 1k contracts Iberia



Increase services penetration

+5% Services contracted with clients

18.9% Homecare Services/contracts



Increased digitalization

56% Selfcare Portugal



New client solutions

>100 MWD Decentralized solar sold capacity in Iberia & Brazil

>330 Contracted public charging points # Iberia & Brazil

20% Savings from energy efficiency

In the bill of our B2B clients in Portugal

Supply EBITDA





Continuous portfolio optimization

Asset rotation in renewables: 2019 deals better than in the Strategic Plan assumptions, positive outlook for 2020-22



Proceeds from asset rotation



Full visibility on >€2 Bn asset disposal target in the Strategic Plan



Disposal of 25% of hydro portfolio in Iberia: €2.2 Bn for 1.7 GW in Portugal...

... while other complementary options may still be considered



Hydro disposal rationale

- Transaction multiple: 14.4x EV/EBITDA₂₀₁₈ (positive read across of remaining hydro assets)
- Derisking: market price exposure and concentration of hydro volatility

Expected financial closing in 2H20

- All necessary regulatory requests were already submitted
- The carve out of the assets and the transitional agreements are under preparation



Other Iberian assets



Asset reshuffling opportunities in Brazil

Active portfolio optimization to create sustained shareholder value

Strong operating costs performance in all divisions



14

xx% Weight on Opex

Operations	Indicator	YoY Change	Highlights
Iberia 57%	Opex ¹	-2%	 Predictive maintenance generation up from 34% to 68% +34% smart meters in Portugal
EDP Brasil 15%	Opex ¹ in BRL	+3%	• Avg. Inflation: +3.7% ²
EDPR 29%	Adj. Core Opex¹/MW³	0%	Avg MW +1%Predictive maintenance up to 67%
edp	Opex ex-forex ¹ Opex like-for-like (excl. growth)	+1%	 -€20 Mn OPEX YoY on a like-for-like basis

Strategic Update target On track to achieve OPEX reduction targets of: €50 Mn in 2020 and €100 Mn in 2022

Execution of disposal plan improves risk profile and reinforces balance sheet



Increasing the share of low-risk profile

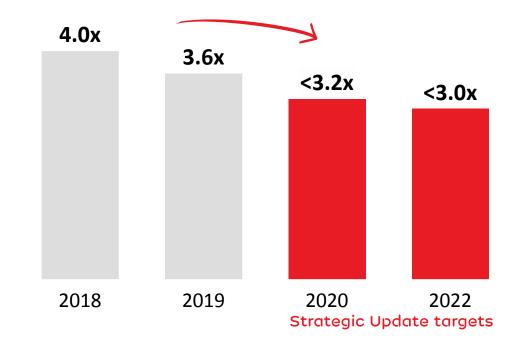
% of EBITDA

Contracted exposure



Deleveraging in the short-term

Net Debt / EBITDA



Increasing visibility over EDP target to reach solid investment grade (BBB)

Solid balance sheet and low risk profile

4

€4.4 Bn of EUR and USD bonds maturing until 2022, with interest costs significantly above current market yields

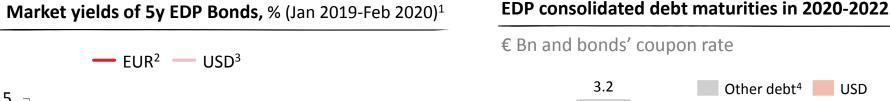


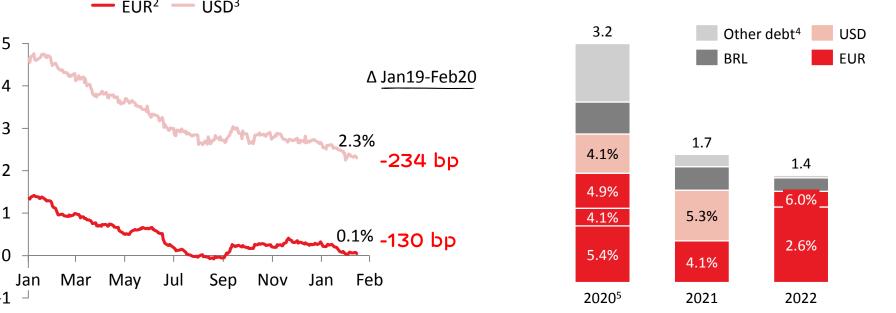


Sep-19: €600 Mn green bond issued (**0.43**% yield)

Jan-20: €750 Mn green hybrid bond issued (**1.75**% yield)

1Q20: Repurchase and clean-up call of the 2015 €750 Mn hybrid (5.375% coupon)





Avg cost of debt 2019 at 3.9% (vs avg. 4% assumption for 2019-22 in Strategic Plan)

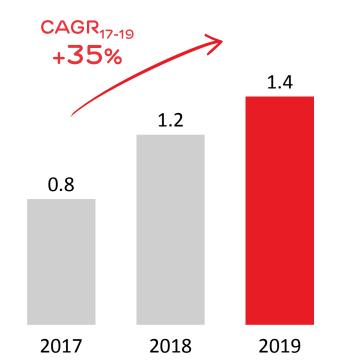
Solid balance sheet and low risk profile

Strong improvement of recurring organic cash flow over the last two years

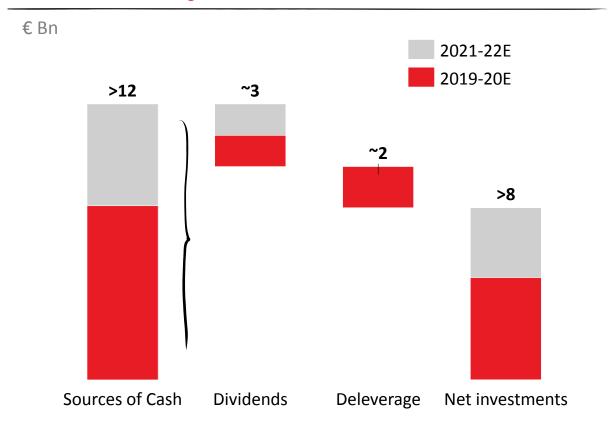


Recurring Organic Cash Flow

€Bn



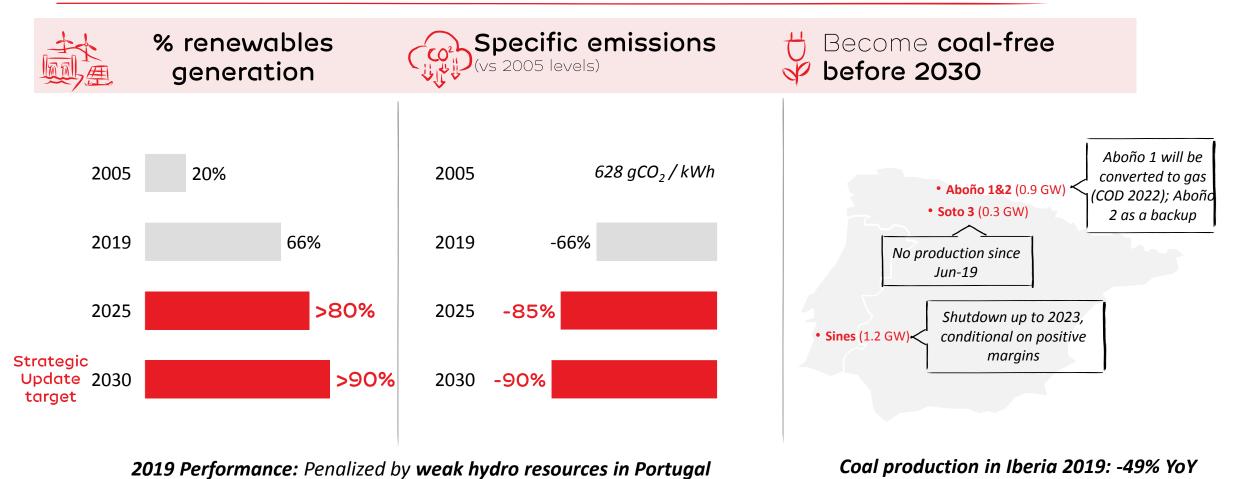
Uses of cash (Strategic Plan 2019-22)



Attractive shareholder remuneration

Distinctive green positioning: Fully on track to deliver our decarbonization commitments





2050: Net zero emissions commitment

BUSINESS 1.5°C OUR ONLY FUTURE

Distinctive Green Positioning: We have been consistently recognized by relevant ESG ratings on our sustainable corporate strategy



SAM Sustainability Award Gold Class 2020 MEMBER OF Dow Jones Sustainability Indices
In collaboration with a Robert Add broad

FTSE4Good





2019 ranking:

Historical

rankings:

#1 Global **Integrated Utilities** (Score 90)

Top 5 Global Utilities (Score 4.7)

#1 Global Integrated Utilities (Score 68)

93th Percentile¹ **Global Utilities**

2009 - 2019

#1 or #2 for 10yrs Avg Score 87 (out of 100)

2011 - 2019

Avg Score 4.2 (out of 5)

#5 (in 2012/16) and #9 (in 2014) Avg Score 61

2012 - 2018

(out of 100)

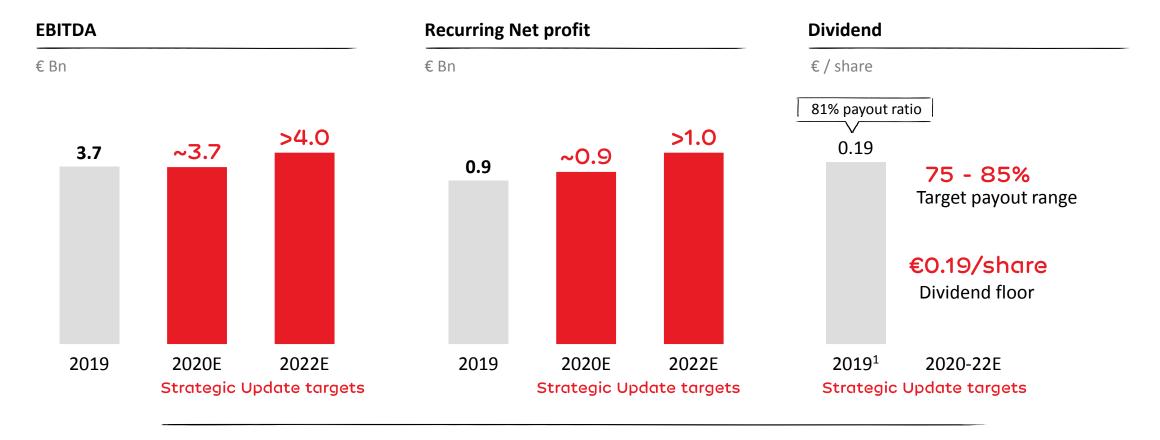
2015 - 2017

Avg Score 84² (out of 100)

Attractive shareholder remuneration

Improved visibility over 2019 of Strategic Plan execution, support reiteration of our 2020-2022 key financial targets





Leading the energy transition to create superior value



2019 Key Highlights



	Previous Guidance (as of Oct-19)	4Q19 Highlights	2019 Figures
EBITDA	~€3.6 Bn	 Hydro volumes Portugal +56% vs. historical avg. Good results in energy management in Iberia Gain in asset rotation in Brazil (cashed-in Feb-20) Continuing growth in networks in Brazil 	€3,706 Mn (+12% YoY)
Recurring Net Profit	~€0.8 Bn	 Interest costs started downwards trend in 4Q19 	€854 Mn (+7% YoY)
Net debt / EBITDA	YoY Deleverage	• Net debt Dec-19: €13.8 Bn, +3% YoY	3.6 x (vs. 4.0 x in Dec-18)
Dividend	€ 0.19/share Dividend floor		€0.19 / share (81% payout)

Sound 4Q19 performance supported delivery of 2019 Financial targets

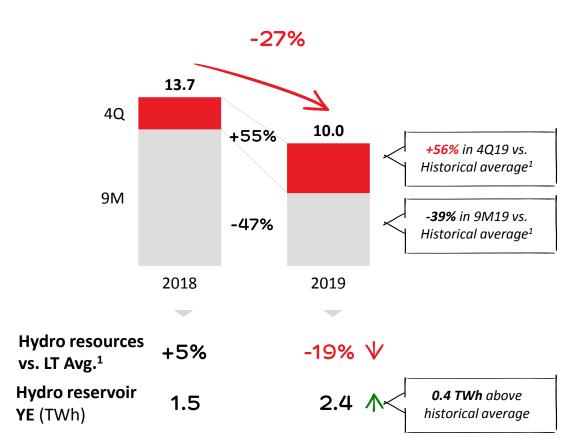
Hydro production in Iberia -3.7 TWh YoY, despite strong recovery in the 4Q, while wind resources improved YoY to just 3% below average



23

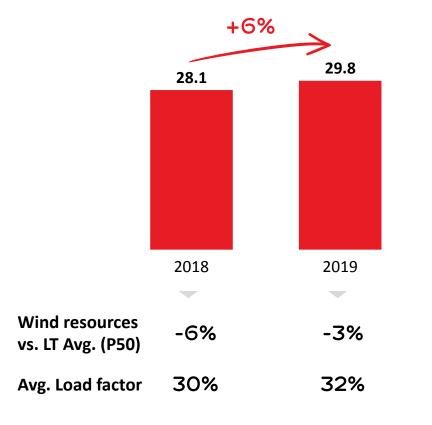


TWh



EDP Wind production

TWh



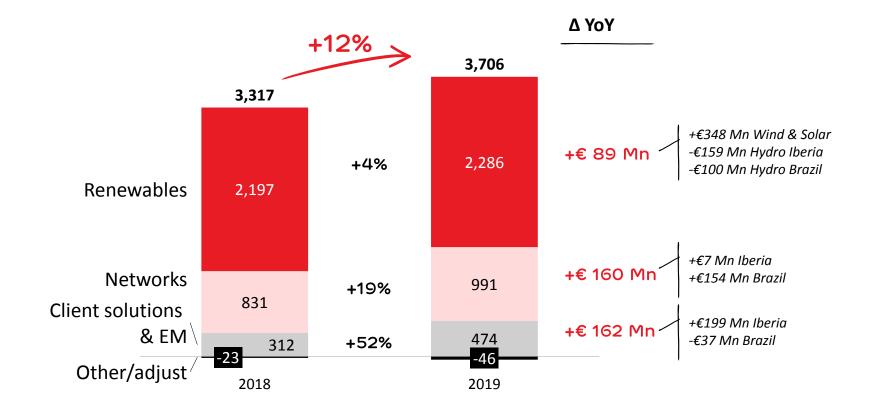
¹⁾ Hydro resources reference from Portugal only

EBITDA +12%, with solid growth contributions from the three business platforms



EBITDA 2019

€ Mn; YoY growth,%

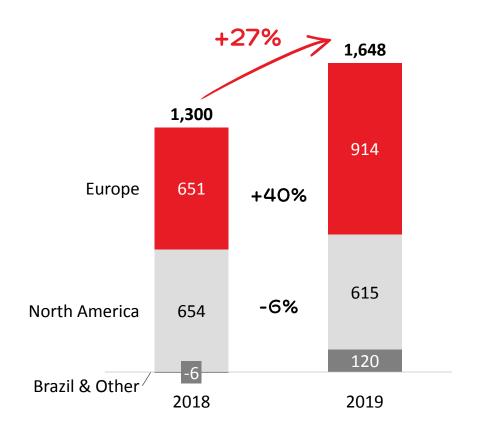


Wind & Solar EBITDA +27%, impacted by higher generation, avg selling price and asset rotation gains in Europe and Brazil



EBITDA – Wind & Solar

€ Mn; YoY growth,%



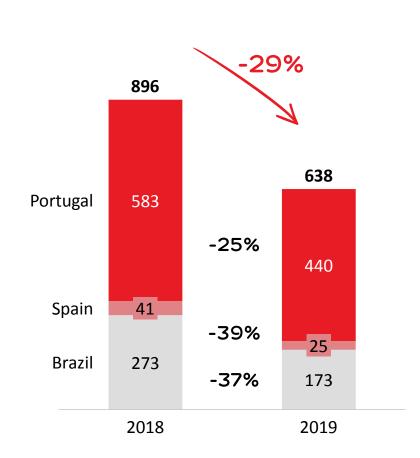
	2018	2019	YoY
Avg. Installed Capacity ¹ , GW	10.8	10.9	+1% 1
Production vs. LT Avg. (P50), $\%$	-6%	-3%	+3 pp ∧
Electricity Production, TWh	28.4	30.0	+6% 1
Avg. selling price, €/MWh	53.7	54.7	+2% ^
Asset Rotation Gains, € Mn	109	313	- ^

EBITDA from Hydro down by 29%, despite recovery in 4Q19, with lower volumes and prices partially mitigated by hedging



EBITDA – Hydro

€ Mn; YoY growth, %



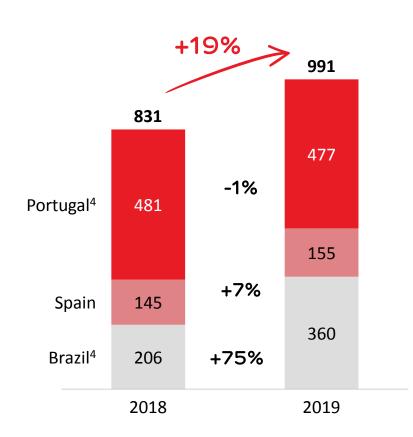
	2018	2019	YoY	
Hydro Production, TWh	13.7	10.0	-27%	V
Avg selling price¹, €/MWh	62	54	-14%	V
	2018	2019	YoY	
Physical Guarantee, TWh	7.3	6.7	-8%	Ψ
Avg selling price, \$R/MWh	186	170	-9%	V
Gain on mini-hydro sale, € Mn	82	-	-	

Regulated Networks EBITDA +19%, mainly driven by Brazil growth in distribution and transmission



EBITDA – Networks

€ Mn; YoY growth,%



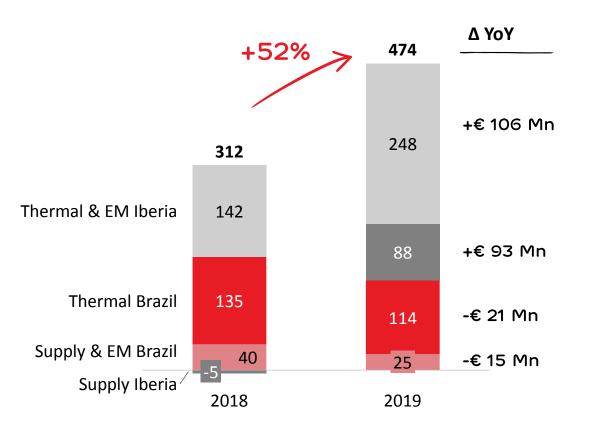
	2018	2019	YoY	
Return on RAB Portugal ¹ , %	5.42%	5.13%	-28 bp	Ψ
Return on RAB Spain, %	6.50%	6.50%	-	\Rightarrow
RAB Iberia, €Mn	3,946	3,924	-1%	Ψ
Opex Iberia², €Mn	404	389	-4%	^
	2018	2019	YoY	
RAB distribution³, € Mn	984	1,131	+15%	^
Transmission EBITDA, € Mn	7	51	-	^
Electricity distributed, TWh	25.0	25.6	+2%	

¹⁾ RoRAB of HV/MV | 2) Excludes IFRS16 impact of €6 Mn | 3) Accounting RAB as of Dec-19 | 4) The overall impact of one-off on EBITDA growth was immaterial: (i) in 2019, €28 Mn provision for the amounts to return to the tariff, €31 Mn gain related with a change in future liabilities arising from a change in health care services supplier and restructuring costs (€12 Mn) mainly in Portugal; (ii) In 2018, restructuring costs (€17 Mn)

Client Solutions & Energy Management EBITDA +52%, benefiting from hedging results and normalization of supply margins in Iberia



EBITDA – **Client Solutions & Energy Management** € Mn; YoY growth,%





- ↑ Better results from **energy management and forward hedging in energy markets**, mostly in 4Q
- √ Coal production -49% YoY (18% avg load factor in 4Q19)
- ↑ Normalization of supply margins in Iberia, following a particularly adverse 2018
- ↑ # of clients complains in supply: -23% YoY

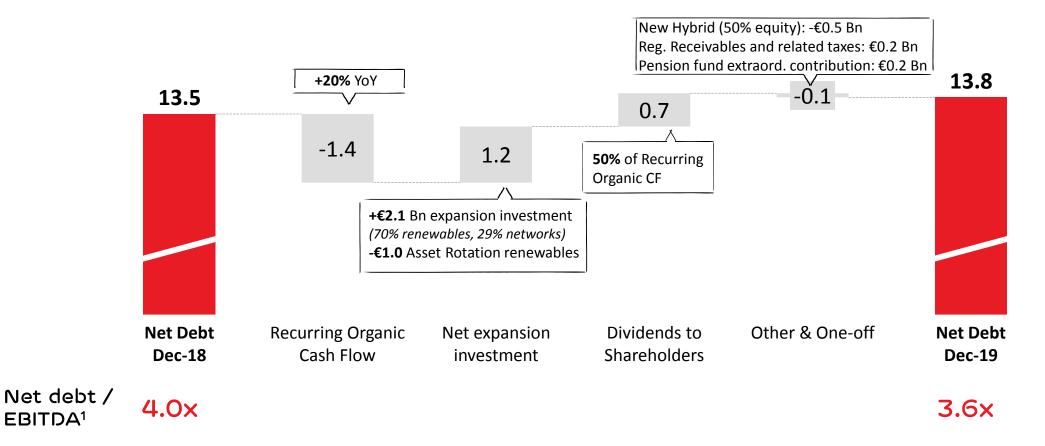
6	2018	2019	YoY	
Thermal availability, %	80%	95%	+15 pp	^
ADOMP¹, € Mn	25	0	-	V
Supply volumes, TWh	18.1	14.1	-22%	\forall

¹⁾ One-off revenues from the downwards revision of the regulatory level of the availability factor. This amount is net of PIS/COFINS

Financial Deleverage: Net debt/EBITDA down to 3.6x following recurring EBITDA (+13%) vs Net Debt (+3%)



Change in Net Debt: Dec-19 vs. Dec-18, € Bn

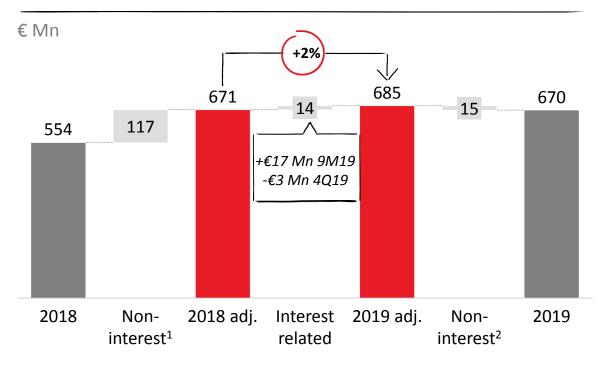


¹⁾ Based on net debt excluding regulatory receivables and on recurring EBITDA of the last 12 months. Excludes €829 Mn related with Leasings' debt accounted as Other Liabilities (IFRS 16 impact)

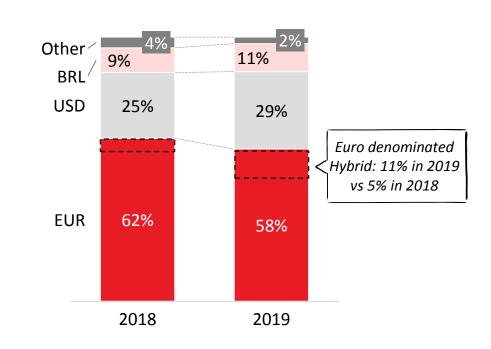
Interest related costs +2% to €685 Mn with the 4Q19 showing already a downward trend







Avg nominal debt by currency³



Avg. cost of debt

+10 bp

3.9% impacted by €1 Bn hybrid bond issue in Jan-19 and higher avg. weight of USD & BRL

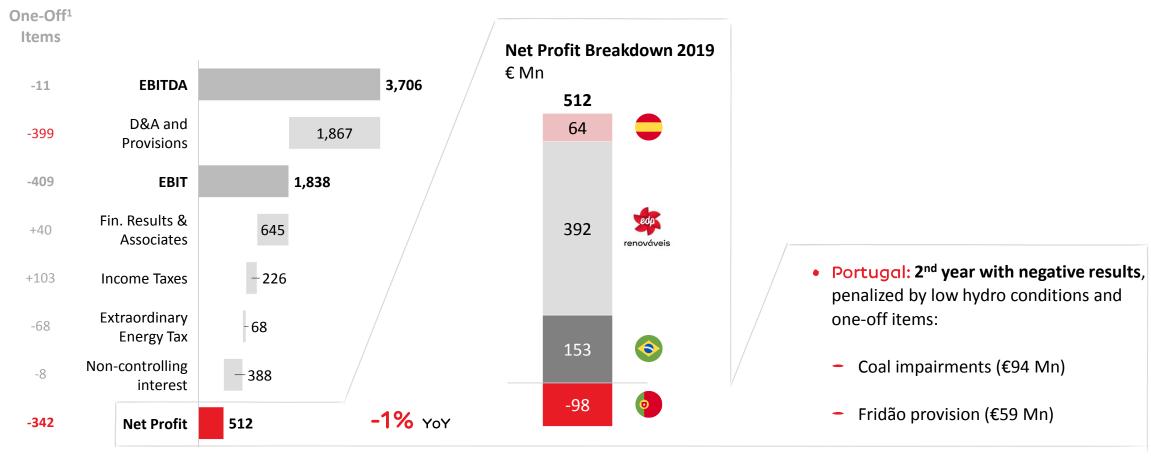
¹⁾ Other items in 2018 includes: +€18 Mn of badwill arising from the acquisition of a stake in Celesc, -€39 Mn debt repayment, +€113 Mn of Capital Gains, -€5 Mn of Net foreign exchange differences and derivatives and +€30 Mn pro-forma impact from IFRS 16 | 2) Other items in 2019 are related with -€19 Mn Net foreign exchange differences and derivatives, €31 Mn Feedzai gain and €3 Mn of capital gains | 3) Includes FX Hedges

Reported Net Profit 2019 penalized by one-off items, namely coal impairments in Iberia and Fridão provision



Reported Net Profit Bridge 2019

€ Mn



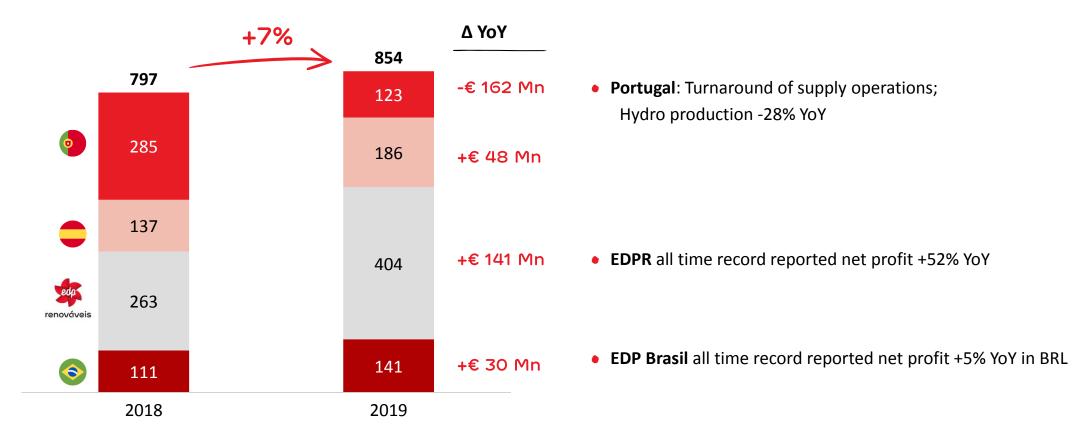
¹⁾ One-offs impacts at net profit level: 2018: regulatory impacts (-€20 Mn), impairments at coal plants in Iberia (-€21 Mn), net gain on disposals (mini-hydros: +€40 Mn; Bioelectrica: +€24 Mn), debt prepayment fees and others (-€26 Mn) and CESE (-€65 Mn); in 2019: impairments (-€224 Mn, mainly coal in Iberia), provision for Fridão (-€59 Mn), gain on the revaluation of Feedzai and provision reversal at São Manoel (+€28 Mn), sharing of some gains with consumers (-€22 Mn), restructuring costs (-€8 Mn), Medical plan Brazil (+€10 Mn), CESE (-€66 Mn).

Recurring Net Profit +7%, supported by record results at EDPR and EDP Brasil, while penalized by Portuguese activities



Recurring¹ Net Profit 2019

€ Mn



¹⁾ One-offs impacts at net profit level: 2018: regulatory impacts (-€28 Mn), impairments at coal plants in Iberia (-€21 Mn), net gain on disposals (mini-hydros: +€40 Mn; Bioelectrica: +€24 Mn), debt prepayment fees and others (-€26 Mn) and CESE (-€65 Mn); in 2019: impairments (-€24 Mn, mainly coal in Iberia), provision for Fridão (-€59 Mn), gain on the revaluation of Feedzai and provision reversal at São Manoel (+€28 Mn), sharing of some gains with consumers (-€22 Mn), restructuring costs (-€8 Mn), Medical plan Brazil (+€10 Mn), CESE (-€66 Mn).



Annex

List of wind & solar projects already secured for 2019-22





Projects already secured

P	roject Name	MW	Region	CoD
	Prairie Queen	199	Kansas	2019
	Timber Road IV	125	Ohio	2019
	Bright Stalk	205	Illinois	2019
	Hidalgo II	50	Texas	2019
	Nation Rise (CA)	100	Ontario	2020E
	Broadlands I	200	Illinois	2020E
	Headwaters II	198	Indiana	2020E
	Rosewater ¹	102	Indiana	2020E
	Crossing Trails	104	Colorado	2020E
	Reloj del Sol	209	Texas	2020E
	WildCat	180	Texas	2020E
	Mexico project	100	Mexico	2021E
	Indiana Crossroad ¹	302	Indiana	2021E
	Riverstart	202	Indiana	2021E
	Sonrisa	200	California	2022E
	California Project	200	California	2022E
	Golden Eye	139	East NA	19/20E



Projects already secured MW

Country	MW	Status	CoD
÷1000	29	Installed	2019
	105	U/development	2021/22E
	47	Installed	2019
	279	U/ const. & dev.	2020/22E
	19	Installed	2019
	95	U/ const. & dev.	2020E
	50	Installed	2019
	125	U/development	2020/21E
	38	U/construction	2020E
	327	U/ development	2020/22E
	119	U/ development	2020/22E



Projects already secured

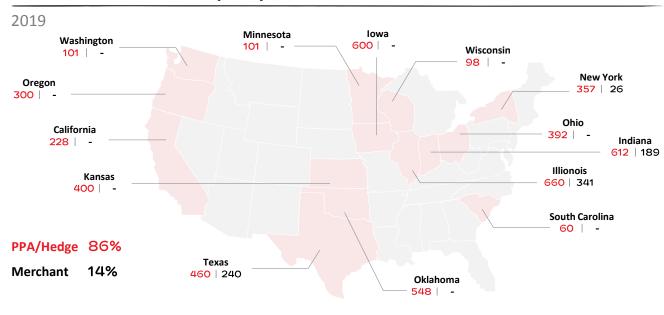
Project Name		MW	Country	CoD
	Aventura II-V	111	Brazil	20221
	Boqueirão I-II	80	Brazil	20221
1.	Monte Verde VI	46	Brazil	2022
	Santa Rosa &			
	Mundo Novo	156	Brazil	20228
	Alpha	212	Colombia	20228
	Beta	280	Colombia	2022
#	Pereira Barreto	205	Brazil	2021
1	Lagoa	66	Brazil	20221

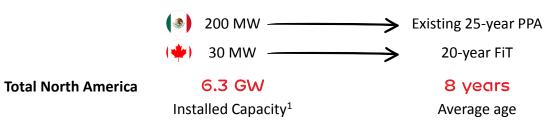


Wind & Solar North America: 6.3 GW of capacity in the US, Mexico and Canada

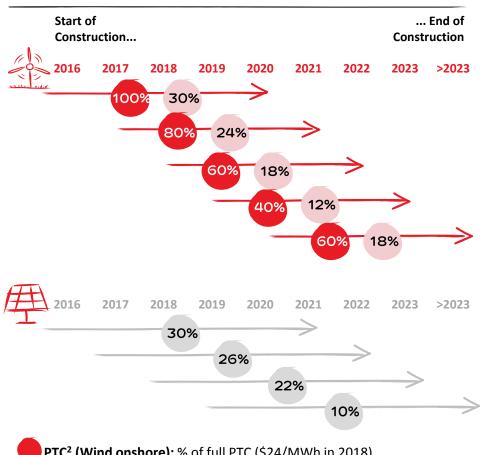


Wind & Solar installed capacity





Remuneration framework for renewables in the US



PTC2 (Wind onshore): % of full PTC (\$24/MWh in 2018)

ITC³ (Wind offshore): % of Capex

ITC3 (Solar): % of Capex

Wind offshore: List of projects



EDP/Engie JV for offshore wind: Projects with PPA/FiT secured

Project 🏖		CoD	MW JV Stake (%)		Status			
0	Floating offshore 2020		25	79.4	Construction: 2 out of 3 turbines under operation			
	Seamade	2020E	487	17.5	Construction: Installation of 58 foundations completed			
	Moray East	2022E 950 5		56.6	Construction: Final stage of piling			
			30	80.0 60.5	Development: Grid connection secured			
			992		Development: Permit granted for both projects			
	Mayflower	2025E	804	50.0	Development: FEED ² design ongoing			
Und	Under Construction/Secured ¹		~3.3 GW					
Under development (UK, US, Poland)			~1.9 GW					
Total Projects			~5.2 GW					

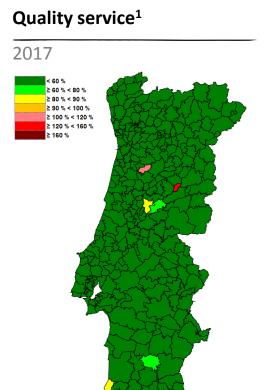
Networks Iberia: 54 TWh of electricity distributed in Iberia, with superior quality of service



Networks portfolio in Iberia

2019			
2019	•	德	Iberia
Electricity Distributed TWh	45.6	8.3	53.9
Supply points Thousand	6,277	668	6,946
Network Thousand km	227	21	248
Regulated Asset Base, € Bn	3.0	1.0	4.0

Electricity distribution in Portugal



High/Medium Voltage

- Country-level concession up to 2044
- **RAB** €1.8 Bn
- **RoRAB**² 5.1% (2019)

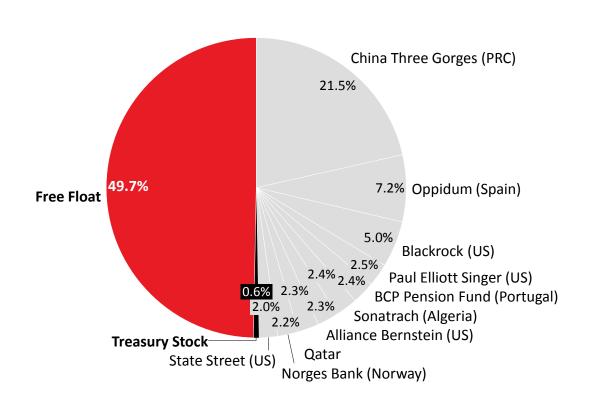
Low Voltage

- **278 concessions,** 92% of them expiring in 2021-22
- **RAB** €1.2 Bn
- RoRAB² 5.4% (2019)

Corporate Governance



EDP Shareholder Structure (Feb-2020)



Corporate Governance Highlights

Dual model

- Executive Board of Directors (EBD) and General and Supervisory Board (GSB)
- All major corporate and strategic decisions scrutinized by the GSB after proposal of the EBD

GSB Composition

• 21 non-executive members, of which the majority are independent

EBD Composition

• 9 executive members

Key data in EDP securities



Bonds	Currency	Amount (million)	Maturity	Coupon	Market Price (Bid)	Market Yield	ISIN Code
EDP BV Euro MTN	EUR	233	29-06-2020	4.125%	101.4	-0.176%	XS0223447227
EDP BV Euro MTN		462					
1	EUR		14-09-2020	4.875%	102.7	-0.128%	XS0970695572
EDP BV Euro MTN	EUR	553	20-01-2021	4.125%	103.7	-0.062%	XS0995380580
EDP BV Euro MTN	EUR	1,000	18-01-2022	2.625%	105.1	-0.10%	XS1111324700
EDP BV Euro MTN	EUR	600	23-03-2023	2.375%	107.4	-0.04%	XS1385395121
EDP BV Euro MTN	EUR	600	29-09-2023	1.875%	106.6	0.03%	XS1558083652
EDP BV Euro MTN	EUR	1,000	12-02-2024	1.125%	104.2	0.06%	XS1471646965
EDP BV Euro MTN	EUR	750	22-04-2025	2.000%	109.0	0.23%	XS1222590488
EDP BV Euro MTN	EUR	600	13-10-2025	1.875%	108.8	0.30%	XS1893621026
EDP BV Euro MTN	EUR	750	26-01-2026	1.625%	107.6	0.33%	XS1846632104
EDP BV Euro MTN	EUR	600	16-09-2026	0.375%	100.0	0.37%	XS2053052895
EDP BV Euro MTN	EUR	500	22-11-2027	1.500%	108.1	0.43%	XS1721051495
EDP Hybrid Notes	EUR	1,000	30-04-2079	4.496%	109.9	3.61%	PTEDPKOM0034
EDP Hybrid Notes	EUR	750	20-07-2080	1.700%	97.7	1.6%	PTEDPUOM0017
EDP BV Euro MTN	GBP	325	04-01-2024	8.625%	126.7	1.4%	XS0397015537
EDP BV Euro-Dollar	USD	750	14-01-2021	5.250%	102.9	1.9%	XS1014868779
EDP BV Euro-Dollar	USD	1,000	15-07-2024	3.625%	106.6	2.03%	XS1638075488

Equity	Stock Exchange	(€)	P/E 2019E	P/E 2020E	P/BV 2019E	DY 2019E	Market Cap	Avg. Daily Volume 52 Weeks (# tm)
EDP SA	Euronext Lisbon	€4.22	19.8	19.0	1.6	4.5	€15,431m	7.7
EDP Renováveis	Euronext Lisbon	€12.20	46.9	24.3	1.6	0.7	€10,642m	0.2
EDP Brasil	BM&FBOVESPA	R\$19.89	12.1	12.1	1.5	3.4	R\$12,070m	2.7

Source: Bloomberg as of February 28th, 2020.

¹ Amounts shown are net of notes repurchased in Dec-18



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Next Events

- Mar 3rd: Madrid Roadshow
- Mar 4-5th: London Roadshow

- Mar 6th: Zurich Roadshow
- Mar 6th: Paris Roadshow
- Mar 18th: London Roadshow (Eiffel Conf.)
- Apr 16th: General Shareholders' Meeting
- May 7th: 1Q20 Results